

Start of the expansion of Terminal 4 at John F Kennedy Airport New York

Press Release

Schiphol, November 19, 2010

Today marked the ceremonial groundbreaking at New York's John F. Kennedy Airport for the construction activities to expand Terminal 4. The festive event was attended by Jos Nijhuis, President & CEO of Schiphol Group, Richard Anderson, CEO of Delta Air Lines and Chris Ward, Executive Director of the New York and New Jersey Port Authority.

The expansion of Terminal 4 will entail nine new international gates, additional baggage space, customs and border-security facilities. The first phase of the expansion project is expected to be completed in 2013. The expansion will make Delta Airlines Terminal 4's biggest customer.

'The start of the construction work shows that we will not leave it at words alone and fully support this project. We are also very proud of the cooperation we are enjoying on this project with Delta, a leading member of the SkyTeam. The improvements brought about by this expansion will enable us to be of even better service to the customers of Terminal 4', says Jos Nijhuis. 'Thanks to this expansion, Delta and its partner Air France-KLM will be able to strengthen its North Atlantic network even more via the airports of Amsterdam, Paris and New York. Our "added value" as a leading airport operator is that we ensure perfect coordination between the processes that a world-class travel experience calls for and for the flexible and cost-effective provision of services to our airlines.'

Richard Anderson, CEO of Delta, agrees: 'We have been working towards this for many years now and are very enthusiastic about the possibility of extending Terminal 4. The project is part of a number of large-scale investments in New York and will provide tremendous added value for our customers and employees in the decades to come. The extended hub terminal will provide all the necessary modern conveniences and satisfy the needs of the most competitive and largest air supply market in the world'.

Financing

The expansion of Terminal 4 amounts to an investment of 1.2 billion dollars. The Port Authority of New York and New Jersey is financing this sum through a bond issue.

JFKIAT

JFK International Air Terminal LLC (JFKIAT), the operator of Terminal 4, is the only private non-airline terminal operator at JFK. JFKIAT is a 100% subsidiary of Schiphol USA, a company within Schiphol Group.

Delta Airlines

Delta Airlines is a member and co-founder of the worldwide SkyTeam Alliance (which includes Air France-KLM and Alitalia), the largest transatlantic joint venture within the aviation sector. Together with its partners all over the world, Delta offers more than 13,000 daily flights from its hubs in Amsterdam, Atlanta, Cincinnati, Detroit, Memphis, Minneapolis-St Paul, New York-JFK, Paris-Charles de Gaulle, Salt Lake City and Tokyo-Narita. Delta, whose headquarters are situated in Atlanta (USA), employs a workforce of over 70,000 around the globe and has a fleet of more than 700 aircraft.



Pagenumber Press Release

2/2

JFK Terminal 4: facts and figures

- Terminal 4 at John F. Kennedy International Airport (JFK) is one of the largest airport terminals
 in all of North America. This terminal serves nearly 40 international and domestic transporters,
 with more than 9.5 million passengers passing through every year.
- JFK International Air Terminal LLC (JFKIAT), the operator of Terminal 4, is the only private non-airline terminal operator at JFK.
- Established in 1996, JFKIAT is the first private non-airline enterprise selected by the New York and New Jersey Port Authorities to develop, build and operate a terminal at JFK.
- The terminal saw its official opening in May 2001 after 1.4 billion dollars' worth of renovation work was carried out to transform the former International Arrivals Building into a modern and efficient terminal.
- Its surface area, measuring around 150,000 m2, makes Terminal 4 one of the largest terminals at JFK. At present, Terminal 4 has 16 gates served by 20 passenger bridges.
- The airlines currently using the facilities at Terminal 4 include Delta, Aer Lingus, KLM, El Al, Virgin Atlantic and Virgin America.

077- 2010/ms

Note to the editors:

For further details, please contact Schiphol Group's press office by telephone: + 31 20 601 26 73 or by email: press@schiphol.nl.